







Introduction

Welcome to Hospital das Clínicas da Faculdade de Medicina da Universidade de São Paulo (HCFMUSP), the largest hospital in Latin America.

HCFMUSP is a giant that never stops growing. The hospital is part of the FMUSP-HC Academic Healthcare System, a network of institutions linked with each other for the purpose of

providing society with healthcare services on various levels, from healthcare promotion to chronic disease treatment to health recovery. The System offers education, cultural and academic extension activities with a focus on multidisciplinary and multi-institutional actions suited to the Brazilian reality, while contributing to Brazil's development.

The FMUSP-HC Academic Healthcare System comprises:



Three levels of healthcare assistance: primary, secondary and tertiary.

Treatment of approximately **2.5 million** patients a year.

Approximately 7% of all health-related research in Brazil (3% when all fields of knowledge are taken into account)

Education to around 1,400 undergraduate students, over 2,000 graduate students and 1,300 resident students.



Vital **statistics**

BRAZIL

Area: 8,514,000 sqkm

Population: 201 million

GDP per capita: R\$22,400 (\$10,000)

HDI: 0.730

Life expectancy: 74.6 years

Brazil is Latin America's largest country and the world's 5th in territory. It is the only country in the Americas where Portuguese is spoken. It is also one of the most multicultural and ethnically diverse nations, thanks to an immigration influx from several countries.

Brazil boasts the world's 7th largest economy with a nominal GDP of \$2.3 trillion. Brazil is a founding member of the United Nations Organization (UN), the G20, the Community of Portuguese Speaking Countries (CPLP), the Latin Union, the Organization of American States (OAS), the Organization of Ibero-American States (OEI), the Southern Common Market (Mercosur), and of the Union of South American Nations (Unasur). The country is also a member of the BRIC bloc (Brazil, Russia, India, and China). Brazil improved its HDI in 2012, but is still in 85th place in the world ranking, according to the UN HDI report. This will demand an ever-increasing focus on public health.

According to data published by the Brazilian Institute of Geography and Statistics (IBGE), public health expenditure in 2009 amounted to 3.6% of GDP, while private health expenditure was 4.9%.

4 | WELCOME TO HC

SÃO PAULO **STATE**

HCFMUSP is established in the State of São Paulo, one of Brazil's 27 states, in the city of São Paulo.

Area: 248,200 sqkm

Population: 43.4 million

GDP per capita: R\$30,400 (\$13,570)

HDI: 0.783

Life expectancy: 75.9 years

SÃO PAULO CITY

Area: 1,500 sqkm

Population: 11.8 million

GDP per capita: R\$39,400 (\$17,590)

HDI: 0.805

Life expectancy: 70.6 years

Source: www.ibge.gov.br www.seade.com.br





BRAZILIAN HOSPITAL RANKING

BRAZIL

Among Brazilian physicians, HCFMUSP ranks number 5 in terms of prestige. It is the only public hospital in Brazil to appear on the top 5 ranking.

Position	Hospital	Туре	%
1	Oswaldo Cruz Hospital	Private	25.1
2	Albert Einstein Hospital	Private	21.1
3	Sírio-Libanês Hospital	Private	16.5
4	São Luiz Hospital	Private	8.2
5	HCFMUSP	Public	4.4

Source: América Economía Intelligence



HCFMUSP PATIENT SATISFACTION LEVEL

(ESCALA DE 0 A 10)



9.2 Outpatient Services

89% of patients regard HCFMUSP's services as excellent or good.

97% state that they would return to HCFMUSP to see specialists or general practitioners and for laboratory tests.

Outpatient Team	
Medical	9.6
Nursing	9.4
Multi-task	9.7

Hospitalization Team			
Medical	9.7		
Nursing	9.4		
Multi-task	9.5		

Source:

Fundação do Desenvolvimento Administrativo (FUNDAP)





UNIFIED HEALTH SYSTEM (SUS)

The 1988 Brazilian Constitution states that "Health is a right ensured by the State." Two years later, in 1990, the Organic Health Statute created the Unified Health System (SUS).

SUS INSTITUTIONAL AND DECISION-MAKING STRUCTURE					
SCOPE	MANAGEMENT	INTERMANAGEMENT COMMITTEES	PARTICIPATORY COLLEGIATE		
National Level	Brazilian Ministry of Health*	Tripartite Committee	National Health Council		
State Level	State Health Agencies	Bipartite Committee	State Health Council		
City Level	City Health Departments		City Health Council		

*Comprises the following Brazilian regulatory agencies: National Health Surveillance Agency (ANVISA) and National Supplementary Health Agency (ANS).

The National Supplementary Health Agency (ANS), created in 2000 by the Brazilian Ministry of Health, is the regulatory body for private health plans in Brazil. The ANS sets standards and controls for this sector and carries out inspections to ensure that the public interest is protected in the supplementary health sector.

SUS **PRINCIPLES**

UNIVERSALITY

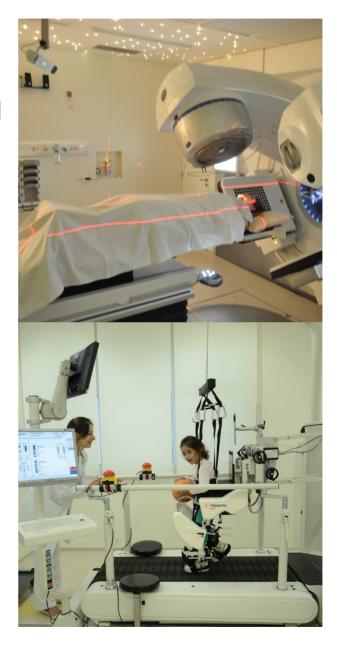
"Health is everyone's right". It is the State's duty to provide healthcare.

INTEGRALITY

Healthcare encompasses both curative and preventive means on an individual and collective level.

EQUITY

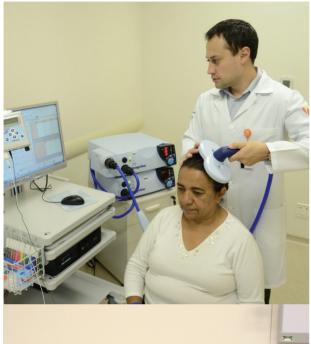
Everyone has equal opportunity to use the Brazilian health system.













SUS **DIRECTIVES**

COMMUNITY-BASED MANAGEMENT

Social control through Healthcare Conferences and Councils - collective bodies existing on all levels.

DECENTRALIZATION

Healthcare management on three political/administrative levels: government, state and city levels, each with its own powers and responsibilities.

HIERARCHY

Healthcare services grouped by complexity levels with its specific coverage areas.

FUNDING



Government: Minimum contribution through resources from the previous year, the amount being corrected based on the GDP (Gross Domestic Product) parameter.



State: 12% of funds collected from taxes and transfers



Cities: 15% from collected funds.

FLOW OF SUS FINANCIAL RESOURCES



- Compensation to service providers paid directly into their accounts, as per contract.
- Funds from partnership agreements managed by contracting parties and deposited in banks whose stock control is held by the Government.
- Fund-to-fund transfers of government resources to states or cities for the implementation of basic healthcare services and specific programs and incentives.
- Fund transfers within the Brazilian Ministry of Health.

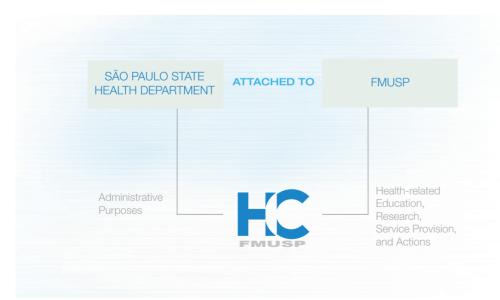




Who we are

HCFMUSP was founded on April 19, 1944 as a Special Government Entity attached to the São Paulo State Health Department for administrative purposes and to Faculdade de Medicina da Universidade de São Paulo – University of São Paulo Medical School (FMUSP) for the purpose of promoting health-related education, research, and high complexity healthcare services to the community. HCFMUSP uses an innovative management model focused on improvement of efficiency levels based on planning, oversight, execution and control needs.





MISSION

To be a healthcare institution of recognized national and international excellence in the fields of education, research and healthcare.

VALUES

Ethics, humanism, social responsibility, pluralism, pioneering spirit and institutional commitment.

CAUSE

Proud to do the best for people.



SUPPORT FOUNDATIONS

HCFMUSP is supported by two Brazilian healthcare foundations: Fundação Zerbini and Fundação Faculdade de Medicina (FFM). Their support is granted by means of agreements authorized by the São Paulo State Government. Both foundations act as intervening bodies to the agreements signed between the São Paulo State Health Department and HCFMUSP with the purpose of providing comprehensive healthcare to users of the SUS.

Fundação Zerbini, established in 1978, and FFM, established in 1986, provide administrative and financial support to HCFMUSP for hiring staff, construction projects and emergency purchases of goods. FFM also manages the

Center for Clinical Studies Program, which acts as a liaison between the pharmaceutical industry and FMUSP for testing new drugs. This program has stimulated the scientific production of over 500 drug testing projects.

FUNDAÇÃO ZERBINI (FZ)

Fundação Zerbini sponsors the Instituto do Coração – Heart Institute (InCor) and provides financial support to its healthcare research and education projects.

FUNDAÇÃO FACULDADE **DE MEDICINA (FFM)**

HCFMUSP, FMUSP and FFM have a joint agreement for academic and scientific support signed with Instituto de Infectologia Emílio Ribas – Emilio Ribas Infectology Institute and the São Paulo State Health Department. They also have a cooperation agreement with the Instituto do Câncer do Estado de São Paulo – São Paulo State Cancer Institute (ICESP).

A close partnership agreement between FFM and Fundação Pró-Sangue ensures the blood supply to HCFMUSP. Fundação Pró-Sangue is the largest blood bank in Latin America linked to the São Paulo State Healthcare Agency and the University of São Paulo Medical School and is headquartered at HCFMUSP.







HCFMUSP NEVER

STOPS EVOLVING

1912

Faculdade de Medicina e Cirurgia de São Paulo – São Paulo Medical and Surgery School, headed by Arnaldo Vieira de Carvalho, is established.

1934

Medical School – The University of São Paulo (USP) is founded and the Medical School is incorporated into the University.

1944

HCFMUSP – Instituto Central Dr. Adhemar Pereira de Barros – Dr. Adhemar Pereira de Barros Central Institute (IC) is founded. The first hospital facility was officially opened on April 19, 1944. The date celebrates the inauguration of the entire HCFMUSP Complex.

1965 | First kidney transplant in Latin America.

1968 | First liver transplant in South America.
First heart transplant in Brazil and second in the world.

1988 | First living donor liver transplant in the world.

1989 | First child kidney transplant in Brazil.

1990 | First Magnetic Resonance Imaging (MRI) Scan Center in a public hospital in Brazil.

1991 | Birth of first test tube baby in a public hospital in Brazil.

1993 | First artificial ventricle developed in Brazil and first cardiac self-implant in Latin America.

1994 | First cochlear implant on a profound deaf patient in Brazil.

1995 | First hospital in Latin America to utilize the transurethral prostate vaporizing technique.

 Breakthrough dynamic reductiveventriculomioplasty surgery performed on an adult patient.

• First heart transplant performed on a baby patient in Brazil.

2005 | First Imaging Diagnostic Experimental Laboratory using animal models is opened.

2007 | First public hospital in Brazil equipped with computer-assisted neuronavigation technology.

2010 Outstanding Awards for Transplants – 4 first prizes: potential donors information, heart, lung and liver transplants.

2011 | Passing of law appointing HCFMUSP as a Special Government Entity.

2012 | 500th liver transplant performed on children. Patient was a 2 month old baby – the youngest in Brazil to receive that organ.

2012 For the first time, HCFMUSP's equipment was used for research of mortal remains of Brazilian historical characters: the bodies of Dom Pedro I, Brazil's first Emperor, and his two wives, Empresses Leopoldina and Amélia, were exhumed for studies employing HCFMUSP's Computerized Tomography (CT) and MRI technology.

2013 | Creation of HCFMUSP's Humanization Group.









UNIQUE

MANAGEMENT APPROACH

The HCFMUSP Management is composed of the director of FMUSP (chairman of the Board), the vice-director (vice-chairman of the Board), and members and alternates made up by FMUSP professors; the Clinical Board, formed by HCFMUSP's clinical director and vice-director; and the Superintendence, formed by the superintendent and the chief of staff.

Based on the Board's decisions, the Clinical Board and the Superintendence take the necessary steps according to their specific areas for the implementation of corporate actions.



- Over 21,000 employees
- R\$2.4 billion in revenues from the state and federal governments, and from the supplementary health system
- Average occupancy rate: 83.7%
- 2,500+ installed beds
- Average hospitalization time: 8.5 days
- → 80,000+ hospital discharges
- Over 1.6 million outpatient appointments
- Approximately 41,000 surgeries
- Over 115,000 prescriptions filled by the pharmaceutical patient assistance



CLINICAL BOARD AND SUPERINTENDENCE

The Clinical Board acts side by side with the Superintendence in all aspects related to patient care improvement. Both offices occupy the same floor in the Administrative Building. The Clinical Board comprises 14 Technical-Scientific Groups and 13 Permanent Technical-Scientific Committees.

Nine Technical-Administrative Groups are overseen by the Superintendence and operate towards decentralization of HCFMUSP management by following up on the work routine of each facility within the Complex. Therefore, leaders from each facility and senior management members interact with each other and with those groups and committees so as to facilitate decentralization.









HUMANIZATION GROUP

In 2003, the Brazilian Ministry of Health created a set of macro guidelines on healthcare known as National Humanization Policy (PNH), which is based on the World Health Organization standards. HCFMUSP's Humanization Group uses the PNH to develop its own methodology. The Group interacts directly with 16 task forces which include representatives from HCFMUSP Institutes, Auxiliary Hospitals, Laboratories of Medical Research, as well as the management of the West Region Project, the University of São Paulo Hospital (HU), and Centro de Saúde Escola Butantã – Butantã School Health Center.

The main focus of the Humanization Group is on healthcare, but it also addresses administrative issues by liaising with members of the Technical-Administrative Groups, particularly the HR, Strategic Planning, and Communications.

The guideline set forth by the Humanization Group is that when relationships within the hospital environment improve between employees, patients and their family members, a safer and more pleasant working climate is created, therefore improving the quality of patient care.



12.5 million drugs produced by the Hospital's Pharmacotechnical Facility

365,000 compounding and dispensing drugs prepared

Approximately 18,000 physical, chemical and biological tests conducted on drugs

122,000+ drugs produced for research protocols

R\$9.4 million savings from drug production

VOLUNTEER'S ASSOCIATION

HCFMUSP's humanization efforts are greatly enhanced by the work carried out by Associação das Voluntárias do Hospital das Clínicas – Hospital das Clínicas Volunteers' Association (AVOHC). This volunteer group was formed 55 years ago by ordinary people with no connection with the health area who got together to devote their time, energy and skills to helping patients. With the support of the Superintendence, 455 AVOHC members, mostly women, work on a daily basis within the HCFMUSP Complex and also at Hospital Auxiliar de Suzano.







Education

FACULDADE DE MEDICINA DA UNIVERSIDADE DE SÃO PAULO UNIVERSITY OF SÃO PAULO MEDICAL SCHOOL (FMUSP)

The most traditional and respected medical school in Brazil, the century-old FMUSP has built a unique leadership position in medical education and research and in the application of this knowledge to improve the population's health. Since 1951, FMUSP's teaching excellence has been internationally recognized by the Council on Medical Education and Hospitals of the American Medical Association and the Executive Council of the Association of Medical College.



370 faculty members

Number of undergraduate students attending FMUSP's four key courses:

1,055 Medicine
107 Physiotherapy
107 Speech Therapy
2,050 graduate students

The school also boasts the largest residency program in Brazil with 1,340 residents. Furthermore, FMUSP offers postgraduation, specialization and university extension courses.

458 students attending Doctoral Program

808 students attending Direct Doctoral Program

781 students attending Master Program





Research



62 Laboratórios de Investigação Médica – Medical Research Laboratories (LIMs)

7% of all healthcare research conducted in Brazil

3% research considering all fields of knowledge

The LIMs are linked academically and scientifically to the FMUSP departments and administratively to HCFMUSP. The laboratories host more than 200 research groups, whose goal is to advance the frontiers of knowledge. The LIMs have the following purposes:

- Develop scientific research and contribute to health promotion and disease prevention and treatment;
- Standardize new techniques and diagnostic methods, while enabling their implementation for inpatient and outpatient care services in other HCFMUSP facilities;
- Promote researchers' training in basic and applied research;
- Serve as an education and training center for students attending health sciences colleges and universities;
- Serve as a development and training framework for health professionals;
- Offer a variety of medical and health-related courses.
 Results of research activities developed by FMUSP



professionals have placed it in high regard among the scientific community and have led this medical institution to become a national benchmark. Out of the 44 Brazilian Science and Technology Institutes in São Paulo State, three are located within the HCFMUSP Complex and are connected to the LIMs, namely:

- Instituto Nacional de Análise Integrada do Risco Ambiental – Brazilian Institute for Integrated Environmental Risk Analysis (INAIRA);
- Instituto Nacional de Psiquiatria do Desenvolvimento

 Brazilian Institute for Development Psychiatry (for children and teenagers) (INPD); e
- Instituto de Investigação em Imunologia Imunnology Investigation Institute (III).







In healthcare, HCFMUSP operates through several health promotion programs, disease prevention, medical and hospital care with a tertiary level of complexity, and rehabilitation of patients with sequelae post-disease treatment.

250,000+ urgency/emergency care services provided 83,000+ hospitalizations

HCFMUSP boasts eight hospitals and two auxiliary hospitals equipped with the following technological innovations:

LICEMI ICD Tasky alagy (Dayle				
HCFMUSP Technology Park				
Equipment	Total			
Bone Densitometry	3			
Echocardiogram Machines	29			
Ultrasound Machines	101			
Hemodynamics (Interventional)	8			
Mammography Equipment	3			
Scintillography Equipment	10			
PET-CT Scanners	4			
MRI Scanners	11			
CT Scanners	17			
Radiography Equipment	70			
Total	256			





Central Institute Instituto Central (IC)

INSTITUTO CENTRAL - Instituto Central

"Dr. Adhemar Pereira de Barros"

Established in 1944

IC was the first building erected within the HCFMUSP Complex and houses the Emergency Room (PS) in the main building, the Outpatient Building (PAMB). Brazil's largest surgical center is located at this institute and also the Central Laboratory Division, the first laboratory in the Brazilian public services to be ISO 9002 certified.

IC's state-of-the-art operating theater is one of the most advanced in the Brazilian public health system. All surgery rooms are equipped with tables coupled to X-ray equipment, surgical microscopes, radiofrequency devices to treat tumors, cryotherapy equipment, laser treatment for calculus removal, LED lights, computer screens, web-based image transmission for the amphitheater, among other technological innovations, in addition to robotics. Between 120 and 160 monthly surgeries are performed in IC's operating theater.

Several multi-task teams play a key role in IC's development, including the Nutrition and Dietetics Division – the first Nutrition facility in a Brazilian and Mercosur public hospital to attain NBR ISO 9001 Certification.

35,100 hospitalizations

= 908 installed beds

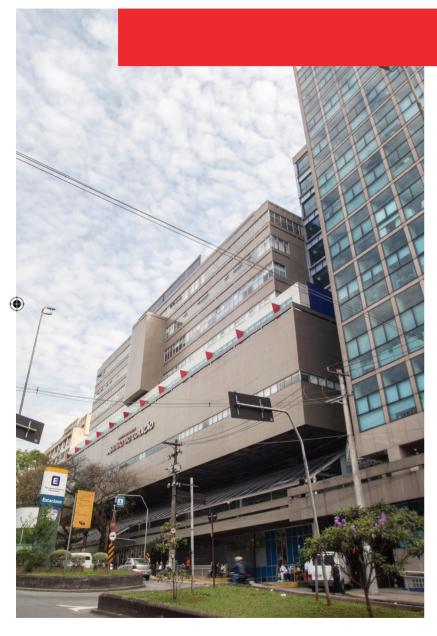
795,400 outpatient appointments

121,300 urgent/emergency care services

18,300 surgeries performed

Instituto Central **HCFMUSP**





Heart Institute Instituto do Coração (InCor)

INSTITUTO DO CORAÇÃO -

Instituto do Coração "Prof. Dr. Euryclides de Jesus Zerbini"

Established in 1977

InCor is one of the world's three largest cardiac centers in patient service volume and number of cardiology and pneumology subspecialties. As well as being a major cardiology hub in Brazil, InCor stands out as a major research and teaching center. It is the Latin American hospital with the greatest number of papers accepted for presentation at American and European conferences within it's specialty.



13,500 hospitalizations

449 installed beds

212,400 outpatient appointments

→ 38,800 urgent/emergency care services

5,800 surgeries performed



Cancer Institute Instituto do Câncer (ICESP)

INSTITUTO DO CÂNCER – Instituto do Câncer do Estado de São Paulo "Octavio Frias de Oliveira"

Established in 2008

As the first public hospital devoted entirely to cancer care in São Paulo State and with the purpose of streamlining cancer care services within the public health network, ICESP has contributed to creating the Hebe Camargo Network Against Cancer, which is linked directly to the São Paulo State Health Secretary's office.

To fulfill its mission of developing new and alternative methods to treat cancer, ICESP's Board has focused its efforts on three major areas: quality excellence, management integrated into the HCFMUSP complex, and setting a benchmark for cancer treatment.

With regard to quality excellence, following attainment of ONA Level 1 certification in 2010 and ONA Level 2 in 2011 and 2012, the next step is to become a Joint Commission International (JCI) certified facility. Furthermore, ICESP is the latest hospital to join the HCFMUSP complex.

13,300 hospitalizations

= 410 installed beds

\$\frac{1}{2}\ 202,000 outpatient appointments

♣ 25,400 urgent/emergency care services

7,200 surgeries performed



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INSTITUTO DO

CÂNCER DO ESTADO DE SÃO PAULO



Institute of Trauma and Orthopedics

Instituto de Ortopedia e Traumatologia (IOT)



INSTITUTO DE **ORTOPEDIA E TRAUMATOLOGIA** – Instituto de

Ortopedia e Traumatologia "Prof. Dr. Francisco E. de Godoy Moreira"

Established in 1953

IOT provides specialized care to patients with orthopedic and trauma disorders and is a benchmark hospital for spinal cord injuries and limb reimplant. The Laboratory for Movement Studies is specialized in functional assessment of movement and is able to conduct all types of analysis related to exercise physiology research. IOT also houses the Musculoskeletal System Tissue Bank, the Prosthetics and Orthotics Division, and the Emergency Unit, which is a benchmark for high complexity orthopedic trauma treatment.

5,400 hospitalizations

142 installed beds

114,800 outpatient appointments

4 33,900 urgent/emergency care services

6,400 surgeries performed







INSTITUTO DE **PSIQUIATRIA**

- Instituto de Psiquiatria "Prof. Dr. Antonio Carlos Pacheco e Silva"

Established in 1952

IPg is an advanced teaching, research and healthcare facility in functional psychiatry and neurosurgery. As one of the largest and most important university psychiatric hospitals in Latin America, IPg provides benchmark functional neurosurgery services in Brazil and boasts three operating rooms and an Intensive Care Unit.

IPq is a pioneer in specialized psychiatry and neurosurgery programs and services covering all psychiatric disorders in different stages of life. It is the only children's psychiatric treatment facility in Brazil.



2,200 hospitalizations

116 installed beds

105,300 outpatient consultations

1,300 surgeries performed



Radiology Institute Instituto de Radiologia (InRad)

INSTITUTO DE RADIOLOGIA -

Instituto de Radiologia

Established in 1994

A benchmark radiology facility in Brazil and abroad, InRad is recognized for its groundbreaking technology in diagnostic imaging, image-guided therapeutics and cancer treatment.

The upgrade of InRad's equipment capabilities through cutting-edge technology combined with a team of highly skilled professionals has contributed to greater efficiency in diagnostic imaging and treatment of various diseases, thus raising service quality standards provided to patients.

InRad was the first healthcare facility in Latin America to use Nuclear Medicine techniques and the first in South America to provide high dose rate brachytherapy equipment.





7,900 outpatient appointments

725 doses of radiopharmaceuticals produced monthly

368,000+ diagnostic imaging exams performed during the year. Highlights include:

14,900 MRI scans

71,000 CT scans

52,000 Ultrasound scans



Children's Institute Instituto da Criança (ICr)

INSTITUTO DA **CRIANÇA** – Instituto da Criança "Prof. Dr. Pedro de Alcântara"

Established in 1976

Regarded as a benchmark children's healthcare center in Brazil, ICr is recognized for the quality of its services, its skilled professional staff and the adoption of the latest treatment methods.

ICr specializes in high complexity care to children and adolescents and prioritizes a biological, psychological

and social vision of its patients. With the support of multidisciplinary teams, ICr provides healthcare services in 21 pediatric subspecialties.

The facility treats high complexity diseases such as rare syndromes, cancer and AIDS, besides performing liver transplants (including living donors) and bone marrow. ICr boasts a Pediatric Oncology-Hematology Center (ITACI) using the latest technology to perform high complexity diagnostic and therapeutic procedures, i.e., high risk newborn transplants, intensive care therapy, in addition to outpatient care and hospitalization for complex diseases.



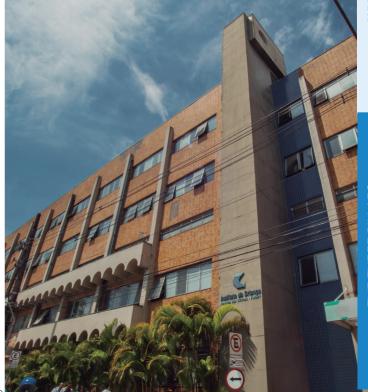
7,000 hospitalizations

224 installed beds

78,000 outpatient appointments

♣ 33,000 urgent/emergency care services

2,000 surgeries performed





Physical Medicine and Rehabilitation Institute

Instituto de Medicina Física e Reabilitação (IMRea)

INSTITUTO DE **MEDICINA FÍSICA E REABILITAÇÃO**

Established in 2001

IMRea treats people with physical disabilities or potentially disabling illnesses by developing their physical, psychological, social, collaborative, and educational potential. The Lucy Montoro Rehabilitation Network covering the entire state of São Paulo is overseen by IMRea.

IMRea offers rehabilitation programs in four facilities within the city of São Paulo and works jointly with the Rehabilitation Center of the Military Police. Sessions are conducted by multidisciplinary teams of rehabilitation specialists consisting of physiatrists, psychologists, nurses, social workers, physiotherapists, occupational therapists, professional counselors, physical trainers, nutritionists, speech therapists, dentists, and medical consultants. Furthermore, IMRea uses high performance equipment, including robotics and virtual reality applications, which greatly help the treatment of the disabled, such as In





Motion, ARMEO Spring, Lokomat, Ergys, and Geo. System.

 $\frac{1}{2}$ 35,600 outpatient appointments

310,000 multidisciplinary consultations. Among which:

71 Physiotherapists

59 Nurses

35 Occupational therapists

6 Speech therapists





HOSPITAL AUXILIAR DE COTOXÓ

Established in 1971

Located in São Paulo's Pompéia neighborhood, HAC offers specialized intermediate medical and hospital care. Procedures include treatment of patients coming from InCor, ICr and the Central Institute Neurology Division. In March 2011, HAC's pediatric beds were transferred to ICr.

Furthermore, HAC functions as a teaching and research center in hospital administration training managers through the Advanced Study Program for Hospital Administration and Healthcare Systems (PROAHSA).

In 2012, a new facility was built for treatment of alcohol and drug related diseases. It also houses a HCFMUSP backup hospital and a Faculdade de Tecnologia – Technology College (FATEC) healthcare teaching facility. The new building is part of the Cotoxó Hospital Complex.









18.9 days of hospitalization on average

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HOSPITAL DAS CLÍNICAS DA EMUS.P. HOSPITAL AUXILIAR DE COTOXÓ



Suzano Auxiliary Hospital Hospital Auxiliar de Suzano (HAS)



HOSPITAL AUXILIAR DE SUZANO

Established in 1960

Located in the city of Suzano, HAS's chief goal is to provide specialized medical and hospital care for long-stay patients. The hospital stands out for its distinctive services and multi-task teams.

HAS treats chronic patients who need special attention and intensive care from all HCFMUSP hospitals. It offers medical and hospital care through Brazil's Unified Healthcare System (SUS) in the following specialties: General Medicine, Surgical Clinic, Neurology, Orthopedics, and Pediatrics.

Furthermore, HAS provides gentle and humane care taking patients to a further stage of treatment aimed at their maximum recovery. One of the hospital's objectives is to work close together with patients' relatives so that when patients are discharged their families are prepared to welcome them back home.

217 hospitalizations

120 installed beds

1 95% occupancy rate

105.5 days of hospitalization on average

HCFMUSP



Support Facilities

The following support facilities are part of HCFMUSP:

ESCOLA DE EDUCAÇÃO PERMANENTE - PERMANENT **EDUCATION SCHOOL (EEP)**

Opened in 2009.

As well as medical education offered exclusively by FMUSP, EEP was created to meet the training needs of HCFMUSP employees and healthcare professionals working outside the hospital complex.

Offers 151 different courses

3,000 students enrolled

EEP provides the Advanced Study Program in Hospital Administration and Healthcare Systems (PROAHSA), which was created in 1976 and results from the partnership between three teaching institutions: HCFMUSP, FMUSP and the renowned Brazilian business school Escola de Administração de Empresas de São Paulo da Fundação Getulio Vargas (FGV-EAESP).





CENTRO DE CONVENÇÃO REBOUÇAS - REBOUÇAS CONVENTION CENTER (CCR)

Opened in 1982.

CCR rents out spaces for events of all sizes and segments. The CCR boasts 8 venues totaling 5,450 sqm of built-up area that can accommodate up to 1,200 quests simultaneously and a parallel exhibition of 50 booths. The CCR team hosts, on average, 350 events a year.